

Cabinet

Monday 7 September 2026 at 10.00 am

Conference Hall - Brent Civic Centre, Engineers Way,
Wembley, HA9 0FJ

Please note this will be held as a physical meeting which all Cabinet members will be required to attend in person.

The meeting will be open for the press and public to attend or alternatively can be followed via the live webcast. The link to follow proceedings via the live webcast is available [HERE](#)

Membership:

Lead Member Councillors:

Portfolio

M Butt (Chair)	Leader of the Council & Cabinet Member for Adult Social Care
Grahl	Deputy Leader and Cabinet Member for Finance & Resources
Amadi	Cabinet Member for Communities, Culture & Cost-of-Living Support
Dixon	Cabinet Member for Community Safety and Public Health
Johnson	Cabinet Member for Housing, Homelessness & Renters
Kelcher	Cabinet Member for Regeneration & Planning
Knight	Cabinet Member for Cleaner Streets, Transport & Public Realm
Rubin	Cabinet Member for Children's Services, Employment & Climate Action

For further information contact: James Kinsella, Governance & Scrutiny Manager, Tel: 020 8937 2063; Email: james.kinsella@brent.gov.uk

For electronic copies of minutes and agendas please visit:

[Council meetings and decision making | Brent Council](#)

Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences** - Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party of trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

Agenda

Introductions, if appropriate.

Item	Page
1 Apologies for Absence	
2 Declarations of Interest	
Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.	
3 Minutes of the Previous Meeting	1 - 16
To approve the minutes of the previous meeting held on Monday 27 July 2026 as a correct record.	
4 Matters Arising (if any)	
To consider any matters arising from the minutes of the previous meeting.	
5 Petitions (if any)	17 - 18
To receive and consider any petitions for which notice has been provided under Standing Order 66.	
Members are asked to note that the following petition is due to be presented at the meeting:	
(a) Opposition to installation of perimeter fencing College Green Open Space	
The supporting details on the petition have been attached, for reference.	
6 Reference of item considered by Scrutiny Committees (if any)	
To consider any reports referred to Cabinet by either the Community & Wellbeing or Resources & Public Realm Scrutiny Committees.	
Resident & Housing Services reports	
7 Brent's Gypsy, Roma & Traveller Framework and Action Plan 2026-2030	19 - 58
This report sets out Brent's new Gypsy, Roma and Traveller Framework and Action Plan including the commitments that Brent Council makes to	

supporting its Gypsy, Roma and Traveller communities and how it will deliver and monitor progress and impact. The Framework has been informed by engagement with Gypsy, Roma and Traveller communities with a summary of consultation and engagement findings included within the draft Framework and detailed Action Plan to sit alongside the Framework.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Housing, Homelessness & Renters (Councillor Robert Johnson)

Contact Officer: Spencer Randolph, Director Housing Services
020 8937 2546
Spencer.randolph@brent.gov.uk

Children, Young People & Community Development reports

8 Future Commissioning and Delivery Options for Best Start Family Hubs Support Services 59 - 86

This report seeks Cabinet approval to insource Best Start Family Hubs (BSFHs) support services, currently delivered by Barnardo's Services Limited, when the existing contractual arrangements come to an end in March 2027 in support of a more integrated, Council-led Family Hub and Early Help model from April 2027.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Children's Services, Employment & Climate Action (Councillor Jake Rubin)

Contact Officer: Serita Kwofie, Head of Early Help
Tel: 020 8937 1747
serita.kwofie@brent.gov.uk

9 Outcome of informal consultation on the amalgamation of Roe Green Infant School and Roe Green Junior School 87 - 120

This report provides a summary of the informal consultation undertaken between June and July 2026 on the proposal to amalgamate Roe Green Infant School and Roe Green Junior School as one primary school for children aged between 3 – 11, including provision for nursery aged children and recommends a move to formal consultation through the publication of a statutory notice on the closure of Roe Green Junior School, the expansion of the age range at Roe Green Infant School and the change of name of Roe Green Infant School to Roe Green Primary School.

Ward Affected:
Queensbury

Lead Member: Cabinet Member for Children's Services, Employment & Climate Action (Councillor Jake Rubin)

Contact Officer: Shirley Parks, Director,

10 Proposal to expand Phoenix Arch Special School on the Strathcona Site 121 - 144

This report provides a summary of the formal consultation undertaken between June and July 2026 on a proposal to expand Phoenix Arch Special School by 50 places using the Strathcona site (Strathcona Road, Wembley, HA9 8QL). The proposal responds to increasing demand for special school places across the borough for children who present with autistic spectrum condition (ASC) with Cabinet recommended to determine the statutory notice to expand Phoenix Arch Special School by 50 pupils through use of the Strathcona site in September 2027.

Ward Affected:
Preston

Lead Member: Cabinet Member for Children's Services, Employment & Climate Action (Councillor Jake Rubin)

Contact Officer: Shirley Parks, Director, Education, Partnerships and Strategy
020 8937 4259
Shirley.parks@brent.gov.uk

Chief Executive's reports

11 Delivering Brent's 2024-2028 EDI Ambitions: Two Years On 145 - 182

This report sets out the progress made in delivering the EDI Strategy, Anti-Racism Action Plan and EDI Board priorities during Year 2 and also supports the council's obligation under the Public Sector Equality Duty to publish annual information demonstrating how we are complying with the equality duty.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Gwen Grahl)

Contact Officer: Sarah Milner-Barry, EDI Strategy Lead
020 8937 2891
sarah.milner-barry@brent.gov.uk

Finance & Resources reports

12 Treasury Management Outturn Report 2025-26 183 - 218

This report presents the outturn for the Council's Treasury Management activities for 2025/26 updating Members on both the borrowing and investment decisions and Council's Treasury Management performance.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Gwen Grahl)

Contact Officer: Oliver Simms, Head of Finance (Capital, Treasury and Commercial)

Tel: 020 8937 1679

Email: Oliver.Simms@brent.gov.uk

13 Exclusion of Press and Public

No items have been identified in advance of the meeting that will require the exclusion of the press and public.

14 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director Democratic & Corporate Governance or their representative before the meeting in accordance with Standing Order 60.

Date of the next meeting: Monday 12 October 2026



Please remember to set your mobile phone to silent during the meeting.

- The meeting room is accessible by lift and seats will be provided for members of the public. Alternatively, it will be possible to follow proceedings via the live webcast [HERE](#)